Overview: The core course in Marketing (ugba-106) introduces the fundamental Marketing tasks of segmenting, targeting and positioning, and the development of effective marketing mix elements (product, price, place, & promotion). In the core course we often assume that competitors stay in place or are slow to react. However, in *Marketing Strategy* we specifically address dealing with the competition. Additionally, Marketing managers usually have to make decisions with incomplete or unreliable information. In *Marketing Strategy* we learn how firms develop plans that can be updated in light of changing circumstances.

We will cover the following topics:

- Market size estimation
- Competitor identification and analysis
- Internal analysis
- Alternative business models
- Risk identification, assessment and management using scenario planning
- Handling unknown futures using sensitivity analysis
- Price setting dynamics
- Competitive tactics

Teaching Methods: We will pair a combination of lectures and cases. There will be group presentations (self-selected teams) and some group projects.

Prerequisite: No pre-req but you must have Upper Division standing (60 units completed).

Course Materials:

1. Course Pack of cases from Study.Net
   Recommended:
   a. Access to a core Marketing textbook such as Armstrong & Kotler *Marketing: An Introduction*, 11/e or 12/e, Pearson

Evaluation: 2 individual briefs on cases (20 %); group case presentation (20 %); Group project report (20 %); Class Participation (20 %); Final Exam (20 %)

About the Instructor: David Robinson is Senior Lecturer at the Haas School and has taught Marketing at Berkeley since 1995. He has traveled and taught extensively in Asia. After studying in England for four years, he earned his PhD in Psychology from Brown and his MBA at UNC Chapel Hill. He has written a textbook on Business Protocol that combines business communication with practical advice for young business people and has contributed several new cases to the Haas publishing endeavor.