Microeconomic Analysis for Business Decisions Fall 2013

People

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Office Hours: Mon 1130 – 1230, Wed 2 - 3, or by appointment

GSI: Alfonso Rojas-Alvarez Email: <u>arojas@berkeley.edu</u>

Office Hours: TBD

GSI: Jian (Sam) Ju

Email: <u>samjujian@gmail.com</u>

Office Hours: TBD

Reader: Gonzalo Alcoholado

Email: gonzalo alcoholado@mba.berkeley.edu

Logistics

Meeting Days: Mon/Wed
Meeting Time: 12:30P –2:00P

Classroom: C230

Discussion Sections

Please attend your assigned section unless you work out an exception with Alfonso. For Exam I and Exam II, you MUST attend your assigned section.

UGBA101A-301

Meeting Days: Fri

Meeting Time: 12:30P – 2:00P

Classroom: C125

UGBA101A-302

Meeting Days: Fri

Meeting Time: 2:00P – 3:30P

Classroom: C125

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Course Materials

bSpace

bSpace will be used as a depository for materials where copyrights are not an issue, class communications, and grades.

Discussion Forums

We will use the discussion forums on bSpace mainly for you to post questions about course material that you might have. This is more effective and efficient than students emailing me and the GSI with the same question. I encourage you to answer other students' questions that are posted as well – explaining things to others is a great way to learn and solidify your understanding of a subject. Generally, the GSI or I will jump in if there hasn't been an answer after a couple of days or if the answers being posted are incorrect.

Textbook

Jeffrey Perloff, *Microeconomics* (6th Edition), Prentice Hall, 2012

Bound version + MEL ISBN: 0132959720

Loose leaf version + MEL ISBN: 0132959747

Be careful with your purchase. There are many different versions that you can buy and prices will vary. Note that regardless of which text you purchase, you **MUST** get MyEconLab access.

Also, students often try to save money by purchasing older editions or non-U.S. versions of the text. Should you take this path, it is your responsibility to ensure you are reading the correct material and doing the correct homework problems.

MyEconLab (MEL)

Some of the homework and quizzes will be assigned through MEL. Instructions on how to connect to our class will be posted separately in bSpace.

iClicker

We will be using the iClicker in class for quizzes and occasionally for class discussions. You are required to purchase one for use in class. See the section below on Quizzes for additional details.

Please register your iClicker through bSpace as soon as possible.

Reader

We will be using a course reader that contains a number of cases, articles, and selected chapters from other books. These are available through Study.Net (www.study.net). Not all articles will specifically be discussed in class – some are provided for your entertainment and to get you to think about the real-

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world applicability of what we're learning in class. However, feel free to ask questions about any reading (or articles you find on your own) in class or through the class discussion board.

The Real World

You're going to need to pay attention to what's going on in the world. Current events are fair game for homework questions, quizzes, discussions, exams and especially extra credit questions.

News Articles, Blogs, Etc.

There are a number of great resources available. If you find others, please share.

To keep up with The Real World, I suggest the WSJ, The Financial Times (the "FT" if you want to be cool), and The Economist, although there are other decent sources.

You may find the following resources helpful and interesting:

- <u>www.wsj.com</u> The website for the Wall Street Journal
- www.economist.com The website for The Economist magazine.
- <u>www.ft.com</u> The Financial Times website.
- www.pearsonhighered.com/perloff The website for our textbook.
- http://baselinescenario.com Has many "beginner" topics and current events.

Additional Optional Reading

Economics for Dummies, ISBN-13: 9780470879481

If it's been a while since you took an economics class, then this is a good refresher. Concentrate on the micro chapters.

Animal Spirits, ISBN-13: 9780691145921

A fun read and gives good insights into consumer behavior.

The Invisible Hook, ISBN-13: 978-0-691-15009-3

Clearly illustrates some basic economic concepts with an interesting subject set – pirates!

Prerequisites

Introduction to Economics (Econ 1) and basic calculus are required. You should feel comfortable working with graphs, algebra, and simple functions.

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Course Description

Microeconomics is the study of the economy at the level of customers, firms, and individual markets. It is essential as a tool for business decision-making as well as for general understanding of how markets work. Many of the concepts we will study are also key components for understanding macroeconomics. In this course, we will emphasize the applicability of the models to business management. Compared to a typical microeconomics course, there will be less emphasis on the theory and hard-core math.

Class Policies

Attendance

All students must attend the first three weeks of lectures for both registered and waitlisted students. I will use the iClicker to verify your attendance. If you don't have one on the first day, please sign in on the sign-in sheet. After the first three weeks, attendance at lectures or discussion sections is not recorded and is not mandatory. However, there are three caveats:

- 1. You are responsible for content in the entire course, not just assigned readings or slide decks. If we discuss something during a class, it is "fair game" for being on a quiz or exam.
- Also, there will generally be an iClicker quiz on each non-exam day. There are no makeups for these quizzes. Please see the section on Grading for the "Get out of jail free card" with regards to these quizzes.
- 3. Exams I and II are held during discussion section.

Attendance at exams is mandatory on the days they are scheduled. There will be NO makeups available except for medical reasons with a physician's note. Please note that Exam I and Exam II are given during the discussion section timeslot. So, while attendance at discussion sections is normally not mandatory, IT IS MANDATORY on exam days.

Communication

Email is by far the most effective way to reach me when I am not on campus.

For questions about course content, your GSI is your first point of contact. Please email your GSI and copy me. Note that there is no guarantee that questions sent via email or posted on the forums will be answered if they are sent less than 24 hours before an exam. Questions about course policies should be directed to me.

Group Work

For homework assignments and any ungraded problem sets, you may cooperate with other students or work in small groups. However, each student must submit his/her own work individually and you are individually responsible for understanding the material. Group work or collaboration is not permitted on any quizzes or exams.

Groups of 4-5 are encouraged for case studies and news article analysis.

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Electronic Devices

During exams and quizzes, only simple calculators without storage may be used. No phones, laptops, or calculators with programmable functions or text memory are allowed. Similarly, smoke signals are prohibited as there is a no-smoke policy in the classroom.

Computers may be used only for purposes related to the course, and this does not include Tweeting or Facebooking about the awesomeness of the lecture or how funny I happen to be that day. You can do that after class. Similarly emailing, internet chatting, cruising web sites, and other activity not related to class is prohibited and runs the risk of me confiscating your computer for some unspecified period of time.

You may, if you wish, record lectures as long as you do not disrupt the class or the students around you. HOWEVER, you may not post recordings to publicly accessible venues without my written permission.

Class Courtesy

Cell phones should be turned off in class. If you are waiting for an important phone call that cannot wait then do not come to class that day. Please do not bring food to class (drinks are OK). Make sure to be in your seat and ready by the time the lecture begins. If you know that you will have to leave early for some reason, get a seat near the door.

Come Prepared

I will come prepared to lecture, so I expect you to come prepared for class too. This means reading the material before coming to class and being ready to participate in discussions.

Feedback

Feedback on the course is important to the success of learning. If something isn't working for you, let us know. It doesn't do you (or me) any good to wait until the formal review at the end of class to let me know what could be done better. Tell me or the GSI immediately. If you're worried, then leverage your class representatives to give anonymous feedback. Note that suggestions of "no homework, no exams, no reading" might make the workload less burdensome, but they're not really conducive to *learning* (although maybe good for your social life). So, feedback on how to improve your learning in the class is where you should focus.

Campus Policies

ACCOMMODATION OF RELIGIOUS CREED

In compliance with Education code, Section 92640(a), it is the official policy of the University of California at Berkeley to permit any student to undergo a test or examination, without penalty, at a time when that activity would not violate the student's religious creed, unless administering the examination at an alternative time would impose an undue hardship that could not reasonably have been avoided. Requests to accommodate a student's religious creed by scheduling tests or examinations at alternative

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times should be submitted directly to the faculty member responsible for administering the examination by the second week of the semester.

Reasonable common sense, judgment and the pursuit of mutual goodwill should result in the positive resolution of scheduling conflicts. The regular campus appeals process applies if a mutually satisfactory arrangement cannot be achieved.

The link to this policy is available in the Religious Creed section of the Academic Calendar webpage: http://registrar.berkeley.edu/DisplayMedia.aspx?ID=Religious%20Creed%20Policy.pdf

CONFLICTS BETWEEN EXTRACURRICULAR ACTIVITIES AND ACADEMIC REQUIREMENTS

The Academic Senate has established Guidelines Concerning Scheduling Conflicts with Academic Requirements to address the issue of conflicts that arise between extracurricular activities and academic requirements. They specifically concern the schedules of student athletes, student musicians, those with out-of-town interviews, and other students with activities (e.g., classes missed as the result of religious holy days) that compete with academic obligations. The guidelines assign responsibilities as follows:

- It is the instructor's responsibility to give students a schedule, available on the syllabus in the first week of instruction, of all class sessions, exams, tests, project deadlines, field trips, and any other required class activities.
- It is the student's responsibility to notify the instructor(s) in writing by the second week of the semester of any potential conflict(s) and to recommend a solution, with the understanding that an earlier deadline or date of examination may be the most practicable solution.
- It is the student's responsibility to inform him/herself about material missed because of an absence, whether or not he/she has been formally excused.

The link to the complete guidelines is available on the Academic Senate website: http://tinyurl.com/schedconflictguidelines.

A useful checklist to help instructors and students comply with the guidelines is available on the Center for Teaching and Learning website:

http://teaching.berkeley.edu/checklist-scheduling-conflicts-academic-requirements.

READING, REVIEW, RECITATION (RRR) WEEK

In Fall 2009, the campus instituted a Reading, Review, Recitation (RRR) period before final exams. For the coming semesters, please keep these dates in mind:

In Fall 2013, classes end on Friday, December 6, 2013. RRR week will take place between the last day classes (December 6) and the first day of the final exam period (Monday, December 16, 2013).

RRR Week is intended to provide students time to prepare for exams, to work on papers and projects, and to participate in optional review sessions and meetings with instructors. Presentations of capstone

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projects, oral presentations, and performances are permitted, although flexibility in scheduling may be required to accommodate students' individual schedules. The introduction of new material is not permitted. Mandatory exams or quizzes and other mandatory activities are also not permitted, with some very limited exceptions (capstone presentations, for example).

Detailed, updated guidelines on permissible organized activities during the RRR week are available at http://registrar.berkeley.edu/RRRFAQ.html.

In addition, the Center for Teaching and Learning has prepared some suggestions on making RRR week productive for instructors and students http://teaching.berkeley.edu/ideas-rrr-week. If you have tips or ideas you would like to have added to this page, please contact the Center for Teaching and Learning teaching@berkeley.edu.

Course Requirements & Grading

Homework (15%)

Homework will consist of a mix of online problems using MEL and short essay questions. You will generally have a minimum of one week to complete the assignment. Answer keys for anything not automatically graded in MEL will be posted on bSpace.

Late homework will be accepted for **up to** 4 days after the due date, with a 50% penalty. Documented illnesses do not incur a penalty.

Quizzes (5%)

As noted above, you are required to use an iClicker for the course. Generally, there will be a quiz on every non-exam day starting week 4 (i.e. during the first three weeks there will be no graded quizzes) and we will use the iClicker to gather your answers.

In order to receive this credit, you will need to register your iClicker remote device. You should begin participating in class immediately even if you have not yet registered your iClicker—your responses will be linked to your iClicker ID and synced with your Student ID once you have registered it.

To register, use bSpace. Your remote ID is found on the bottom of the back of your iClicker remote.

Here's your "Get Out of Jail Free Card": I will throw out your lowest 3 scores. This means you can miss up to 3 classes without penalty from a Quiz perspective.

Participation (5%)

We will make use of case studies and news articles in class and sometimes in discussion sections. You may work individually or in groups when analyzing the readings. I will provide you with some questions to guide you in your analysis and these will be part of the questions we will discuss in class. Come prepared to participate. This means reading chapters and supplemental material and having good questions and/or good answers. "I don't know" is also perfectly acceptable. There will also be

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discussions on Piazza (<u>www.piazza.com</u>) in which you can participate. It is participation in these that will determine your grade for Participation.

Class is no fun if I end up talking to myself. I can do that at home, where my dogs hang on every word I say. So, speak up in class. Give us your opinion, analysis, and thoughts. If you don't like speaking in class then leverage the forums. Send me articles relevant to class with your thoughts attached. Find SOME way to participate.

Lastly, I use the pictures in bSpace to identify you. So, if you don't look anything like your picture or if you're just worried that I'll get it wrong, then put a name card up on your desk, wear a bowling shirt with your name on it, or get some of those cute embroidered Mickey Mouse ears (and wear them backwards!).

Case Analysis (5%)

There will be a case analysis based on "XM Satellite Radio (A), HBS" <u>due in class on November 27th</u> (you may turn it in early if you wish to though). Details of the assignment will be provided separately, but this is a group project. Each group should be 4 students. You must provide Alfonso with the list of group members by September 20th. <u>If you are not part of a group by that date, then I will assume you have decided not to do the assignment and you will get a score of zero.</u>

Exam I (20%)

Exam I is on Friday, October 4th. Please note that this is a Discussion Section day – you MUST attend to take the exam. The exam will consist of multiple choice, problem solving, and short answer questions. You may bring a single letter-sized double-sided 8.5" x 11" memory sheet to the exam. This MUST be in your own writing. You will also need an ID. We will check your ID and memory sheet before the exam. If you do not comply with this policy you will not be able to take the exam.

Exam II (20%)

Exam II is on Friday, November 8th. Please note that this is a Discussion Section day – you MUST attend to take the exam. The exam will consist of multiple choice, problem solving, and short answer questions. You may bring a single letter-sized double-sided memory 8.5" x 11" sheet to the exam. This MUST be in your own writing. You will also need an ID. We will check your ID and memory sheet before the exam. If you do not comply with this policy you will not be able to take the exam.

Final Exam (30%)

The final exam is scheduled per Haas policies and is set for Tuesday, December 17th, 2013 from 11:30A – 2:30P. The exam will consist of multiple choice, problem solving, and short answer questions. It will cover topics from the entire course, but will be weighted more toward the topics we covered after Exam II. You may bring a single letter-sized double-sided 8.5" x 11" memory sheet to the exam. This MUST be in your own writing. You will also need an ID. We will check your ID and memory sheet before the exam. If you do not comply with this policy you will not be able to take the exam.

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Extra Credit

I will NOT provide "special projects" or other individual extra credit plans, so don't ask. Any extra credit opportunities will be available to all students.

Grading

Distribution

Once your raw course percentage is determined (per the weights above), your relative position within the class is also determined. The Haas School has a maximum average across all students allowed for the course and our class average will be at or below that maximum. I do "curve" the overall grades in the class, again subject to the Haas policy. And, I have no problem giving students a D or failing them if their work is substandard. There is no "coasting" in my class – you've been warned.

NB: It will be difficult to give you an exact determination of your letter grade in class along the way, as the class is graded and curved as a whole, not on individual assignments. I will do my best to give you approximate letter grade ranges as we go so that you can have a sense for where you stand.

Grading Essays

Your answers are graded solely on their content and not their intent. We grade based on what you wrote, not what you "meant to say". Further, if an answer is ambiguous or could be interpreted in multiple ways, then it's incorrect.

Rambling or writing down everything you know in the hopes of possibly getting the right answer will be obvious and will receive poor grades. Similarly, it is not our responsibility to decipher your handwriting – if it's illegible, you'll get a zero for the question.

Grading Complaints

We take great care in grading exams. However, if an arithmetic error has been made in adding up the points on your exam, simply point this out to your GSI at the end of section when you receive your exam back. If you believe that there has been an error in the GRADING of your exam, here are the steps you must follow.

- 1. Within 7 days of the time that exams are first returned in section (which will be less than 7 days from the time you receive your exam if you missed section when exams were first returned), give your GSI your exam and a written request of what question(s) you think should be regraded and an explanation of why. Do not change the answers on your exam; type out your request separately and give both your request and your original exam to your GSI. Note that including more information or clarification that is not included in the original answer doesn't count.
- 2. We reserve the right to re-grade your entire exam, not just the question(s) mentioned in your re-grade request. Scores on any question can be changed—increased or decreased. Therefore, it

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- is possible that you could wind up with fewer points at the end of the re-grade than you had originally.
- 3. I have advised the GSIs to reject any re-grade request that is for only 1 or 2 points per question. It is simply not a good use of anyone's time. If you're spending your (and your GSI's) time challenging the grading of anything less than 3 points, please get out your principles textbook and study the section on opportunity cost.

Exams are not just assessment tools, they are also learning tools. I hope you will learn from the exams. I encourage you to talk with your GSI or with me about what concepts you missed or were confused on so that we can help you be clear on the material. Just remember that the reason for the conversation is not about changing points, it's about helping you understand the material.

Gradebook

Grades are posted on bSpace and it is your responsibility to ensure they are correct. If there is an error in the recording of a score, NOTIFY THE READER IMMEDIATELY. DO NOT wait until the end of class to give us a list of assignments that have the incorrect scores listed. <u>I will not correct incorrect grades</u> after RRR week!

Students with Disabilities

Students with disabilities seeking academic accommodation in this course need to promptly notify the instructor by providing a Letter of Accommodation from the Disabled Students Program. Notice of accommodation later than three weeks may result in an inability to timely provide accommodations.

Students with disabilities granted extended time on examinations will be scheduled to start exams at the same time as other students unless there are extenuating circumstances such as another exam. Failure to notify me of such a conflict within three weeks of the start of the semester may mean that an examination cannot be timely rescheduled.

Information about special examination room accommodations will be provided via email a week before the exam is scheduled. Please immediately contact your instructor if you have not received an email with detailed examination accommodation information no later than three business days prior to the date the course examination is scheduled.

Academic Integrity/UC Berkeley Honor Code

For further information see: www.asuc.org/honorcode/

The student community at UC Berkeley has adopted the following Honor Code:

"As a member of the UC Berkeley community, I act with honesty, integrity, and respect for others." The hope and expectation is that you will adhere to this code.

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Collaboration and Independence: Reviewing lecture and reading materials and studying for exams can be enjoyable and enriching things to do with fellow students. This is recommended. However, unless otherwise instructed, homework assignments are to be completed independently and materials submitted as homework should be the result of one's own independent work.

Cheating: A good lifetime strategy is always to act in such a way that no one would ever imagine that you would even consider cheating. Anyone caught cheating on a quiz or exam in this course will receive a failing grade in the course and will also be reported to the University Center for Student Conduct. In order to guarantee that you are not suspected of cheating, please keep your eyes on your own materials and do not converse with others during the quizzes and exams.

Plagiarism: To copy text or ideas from another source without appropriate reference is plagiarism and will result in a failing grade for your assignment and usually further disciplinary action. For additional information on plagiarism and how to avoid it, see, for example: http://gsi.berkeley.edu/teachingguide/misconduct/prevent-plag.html

Academic Integrity and Ethics: Cheating on exams and plagiarism are two common examples of dishonest, unethical behavior. Honesty and integrity are of great importance in all facets of life. They help to build a sense of self-confidence, and are key to building trust within relationships, whether personal or professional. There is no tolerance for dishonesty in the academic world, for it undermines what we are dedicated to doing – furthering knowledge for the benefit of humanity.

Your experience as a student at UC Berkeley is hopefully fueled by passion for learning and replete with fulfilling activities. And we also appreciate that being a student may be stressful. There may be times when there is temptation to engage in some kind of cheating in order to improve a grade or otherwise advance your career. This could be as blatant as having someone else sit for you in an exam, or submitting a written assignment that has been copied from another source. And it could be as subtle as glancing at a fellow student's exam when you are unsure of an answer to a question and are looking for some confirmation. One might do any of these things and potentially not get caught. However, if you cheat, no matter how much you may have learned in this class, you have failed to learn perhaps the most important lesson of all.

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Course Outline

This is the outline for the semester. I reserve the right to adjust readings and topics as necessary to accommodate the pace of the class as well as to incorporate current events.

(Continued on next page)

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Module	Theme	Date	Туре	Readings
Supply & Demand	Supply &	8/30	DISC	• PER 2.1 – 2.4
Refresher	Demand			• Problems: Ch 1, 2, 3
	Refresher			
	HOLIDAY	9/2	HOLIDAY	
Introduction to	Basics	9/4	LEC	• PER 1.1 – 1.3
Microeconomics				Paul Krugman, "The accidental Theorist", Slate
				1/24/1997, http://www.slate.com/id/1916/
				Case: Open Skies: Allocation of Landing Slots
		- 1-		at Hong Kong Airport (just skim the case)
Supply & Demand	Supply &	9/6	DISC	• PER 2.1 – 2.4
	Demand			Problems: Ch 1, 2
	Refresher			TI
	T(C) at a a C	0./0	150	This is a repeat of 8/30
	Effects of	9/9	LEC	• PER 2.5 – 2.6
	government interventions			• PER 3.1 – 3.4
Consumer Behaviour	Preferences,	9/11	LEC	Austan Goolsbee, "The Grip of Gas",
	Utility, and			9/27/2005,
	Constraints			http://www.slate.com/id/2126981/
				Philip Pinkington, Confessions of a Non-
				Utilitarian Shopper, 10/7/2011,
				http://www.nakedcapitalism.com/2011/10/ph
				ilip-pilkington-confessions-of-a-non-utilitarian-
				<u>shopper.html</u>
				• PER 4.1 – 4.3
		9/13	DISC	Problems: Ch 3, 4 (LAST DAY TO ENROLL)
	Demand curves	9/16	LEC	• PER 5.1 – 5.3
	BE and	9/18	LEC	• PER 4.5
	Uncertainty			• PER 17.1 – 17.5
		9/20	DISC	Problems: Ch 4, 5
	BE and	9/23	LEC	• PER 17.1 – 17.5
	Uncertainty			
	BE and	9/25	LEC	Johnson, "Framing, Probability Distortions, and
	Uncertainty			Insurance Decisions", 1993
				Lowenstein, et. al., "Using Decision Errors to
				Help People Help Themselves", 2010
				The Economist, "Opting out of opting out",
		- /		2008
	:	9/27	DISC	Problems: Ch 17, Exam Review
	BE and	9/30	LEC	William S. Krasker, "Freeemark Abbey
	Uncertainty	40/5	. = 6	Winery", 1994, HBS Press
		10/2	LEC	Review
		10/4	DISC	EXAM I

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Module	Theme	Date	Туре	Readings
Costs	Short Run	10/7	LEC	• PER 6.1 – 6.3
	Production			
	Short Run	10/9	LEC	• PER 7.1 – 7.2
	Costs			Ben Hermalin, "Farms in Downtown Tokyo."
		10/11	DISC	Problems: Ch 6, 7
	Long Run	10/14	LEC	• PER 6.4
	Production &			• PER 7.3
	Costs			Kate Linebaugh, "Car Dealers Covet
				Competitors as Cuts Loom", WSJ, 5/12/2009
	Returns to	10/16	LEC	• PER 6.5
	Scale & Lower			• PER 7.4
	LR Costs			BW, "Machines Over Manpower", 2010
				Matthews, "Corporate News: Fixed Costs
				Chafe at Steel Mills", WSJ, 6/10/2009.
		10/18	DISC	Problems: Ch 6, 7
Competitive Markets	Competition in	10/21	LEC	• PER 8.1 – 8.4
	the SR and LR			
	Consumer and	10/23	LEC	• PER 9.1 – 9.4
	Producer			
	Welfare			
		10/25	DISC	Problems: Ch 8, 9
	Policies that	10/28	LEC	• PER 9.5 – 9.7
	impact welfare			
	Monopoly	10/30	LEC	• PER 11.1 – 11.6
	Power &			
	Regulation			
		11/1	DISC	Problems: Ch 9, 11, Exam Review
Monopoly		11/4	LEC	Case: Forever: DeBeers and U.S. Antitrust
				Law, HBS
		11/6	LEC	Review
		11/8	DISC	EXAM II
	HOLIDAY	11/11	HOLIDAY	
Market Power	Price	11/13	LEC	• PER 12.1 – 12.2, 12.4 – 12.5
	Discrimination			"E-book Pricing Under Scrutiny", FT, 8/3/2010
		11/15	DISC	Problems: Ch 12, Radiohead Case
		11/18	LEC	Case: Merck: Pricing Gardasil, Kellogg
				"The Click and the Dead", The Economist
				7/1/2010
Game Theory		11/20	LEC	• PER 14.1 – 14.4
		11/22	DISC	Problems: Ch 14
		11/25	LEC	• PER 14.1 – 14.4
Market Interactions		11/27	LEC	• PER 13.1 – 13.3, 13.8
		11/29	HOLIDAY	
Externalities		12/2	LEC	• PER 18.1 – 18.2, 18.4 – 18.6

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Module	Theme	Date	Туре	Readings
				• "Economies of Scales", The Economist, 9/18/2008
Asymmetric Information		12/4	LEC	• PER 19.1 – 19.3
				• PER 20.1
		12/6	DISC	Problems: Ch 13, 18, 19
		Week	RRR	REVIEWS LIKELY ON MON/WED CLASS SLOT
		of 12/9		
		12/17	FINAL	Exam is 1130 - 1430
			EXAM	